



EEA & Norway Grants 2014-2021

Programme "SMEs Growth Romania"

Support for start-ups

Boost to Romanian Business sector: Business growth in Start-ups in the areas of Green Industry Innovation, ICT and Blue Growth

Call for Project Proposals

Launching date:

July 7th, 2021

Call deadline:

November 18, 2021





The **Programme "SMEs Growth Romania"** (hereafter referred to as "the Programme") shall contribute to the general objectives of EEA and Norway Grants 2014-2021, respectively to the reduction of economic and social disparities in the European Economic Area and to strengthening bilateral relations between EEA EFTA States and EEA and Norway Grants Beneficiary States. The Programme has the *objective to increase value creation and sustainable growth in Romanian business sector*. The Programme seeks to stimulate and develop long-term business cooperation between Iceland, Liechtenstein, Norway (hereafter referred to as "the Donor States") and Romania based on business development and innovation.

The Memorandum of Understanding on the implementation of Norway Grants 2014 – 2021 between the Kingdom of Norway and Romania designates the Financial Mechanisms Office (FMO) as Programme Operator and Innovation Norway as Fund Operator for the Programme. All communication regarding the Programme shall be address to the Fund Operator. Information about the Programme can be found at https://www.innovasjonnorge.no/en/start-page/eea-norway-grants/Programmes/business-development/romania/

Available amount for financing of projects

The total amount available for financing of projects from this call is **EURO 1 million**.

Deadline for Applications and Language Requirements

To be admissible, applications must be submitted to Innovation Norway through the electronical application form no later than **18 November 2021**, **14:00 hours Romanian time**.

The Programme language is English, i.e. all applications and supporting documents, shall be submitted to Innovation Norway in English. Official certificates and certified annual accounts can be submitted in Romanian. For the list of mandatory attachments, see Annex I to the present Call text, which also are published on the website of the Call.

The Applicant shall inform the Fund Operator about any involvement of consultants in the process of preparing the application. The identity of the consultant(s) shall be disclosed in the application.

1. Focus areas, projects and project funding

This call will finance projects submitted by Romanian start-ups. The focus of the projects should be one of the three main areas of the Programme: Green Industry Innovation, Blue Growth and Information and Communications Technology (hereafter referred to as ICT).

The **expected outcome** of projects financed by these Calls is *increased competitiveness for Romanian enterprises within the mentioned areas,* in the form of growth in turnover and net operational profit and job creation. Projects are also expected to contribute to the development and application of innovative technologies, processes and solutions, as well as reduction of CO2 emissions and more energy efficient production processes.





The target group for this Call are Romanian start-up micro and small enterprises. The start-ups can apply to the Call together with partners. The partners can be entities in Romania or in one of the Donor States (Norway, Iceland or Liechtenstein).

Partnerships with an entity in the Donor State strengthens bilateral cooperation. Donor Partnership Projects are therefore encouraged with additional points during assessment in case the partnership is well justified and contributing to the project objectives.

- a) A **Donor Partnership Project** is defined as cooperation between a Project Promoter in Romania and at least one legal entity in the Donor States, implementing a project where all entities are independent of each other and perform substantial and relevant tasks in the completion of the project. Such projects will be awarded additional points during project assessment. To qualify for such points, the donor state partner should be actively involved in, and effectively contributing to, the implementation of the project, and it should share with the project promoter a common economic or social goal which is to be realized through the implementation of the project. The simple provision of services does not qualify as a project partnership.
- b) A **Partnership Project** is defined as cooperation between a Project Promoter in Romania and at least one legal entity in Romania, implementing a project where all entities which are independent of each other and perform substantial and relevant tasks in completion of the project. The partner should be actively involved in, and effectively contributing to, the implementation of the project, and it should share with the project promoter a common economic or social goal to be realized through the implementation of the project. The simple provision of services does not qualify as a project partnership.

1.1. Eligible applicants and partners

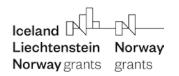
Eligible applicant:

Micro and small enterprises, as defined in the EU Recommendation 2003/361¹, registered as legal entities in Romania and functioning in accordance to enforced Romanian legislation on commercial companies, respectively: Law 31/1990 regarding commercial companies, republished, with subsequent modifications and completions and Government Ordinance 6/2011 to stimulate the establishment and development of micro-enterprises by debutants start-ups in business, with subsequent amendments and completions

The applicants:

must have been established and registered with at least 6 months and maximum 4 years
of operation at the date of the deadline of the call;

¹ SME Definition: https://ec.europa.eu/growth/smes/sme-definition_en





- must be operating within one of the three focus areas of programme (Green Industry Innovation, Blue growth and ICT).
- eligible applicants shall be unlisted small² enterprises up to four years following their registration, which have not yet distributed profits and have not been formed through a merger.

<u>Eligible partners</u>: Any private or public entity, commercial or non-commercial, and non-governmental organizations registered in Romania or in one of the Donor States (Iceland, Liechtenstein, and Norway)

1.1.1 Additional criteria for applicants and partners

- 1) If a company is registered more than one year ago it should have performed economic activity in the annual financial period prior the year of application.
- 2) In case a physical person is shareholder in more than one start-up company only one of them could apply under the current call.

Moreover, applicants and partners are not eligible for funding if:

- they are bankrupt, are entered in judicial administration or are under liquidation, have suspended business activities, are the subject of proceedings concerning those matters, or are in any analogous situation arising from a similar procedure provided for in national legislation;
- they have been the subject of a judgment which has the force of res judicata for fraud, corruption, involvement in a criminal organization or any other illegal activity of relevance for the application, without evidence of substantial correction measures taken in the past years;
- c) they are subject to an outstanding recovery order for illegal or incompatible state aid;
- d) they have submitted the same project application under another public supported initiative for which an application has already been financed.

1.2 Areas of support and eligible activities

An Applicant shall submit <u>only one project proposal</u> under this Call for Proposal. This call can provide support for Projects that will develop and implement activities within the enterprise applying for funding, in one or more of the following areas. Projects must contribute directly <u>increased revenues</u> and improved capacity for business development of the applicants:

<u>Green Industry Innovation – eligible activities</u>

² Unlisted small enterprises are described under Article 22 – Aid for start-ups (2): https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32014R0651&from=EN





- 1. Development, implementation and investment in innovative environmentally friendly technologies
- 2. Development of green products, services and technologies
- 3. Development and implementation of "greener production processes"

In addition, projects on Green Industry Innovation must contribute directly to one or more of these output indicators:

- a) Innovative green technologies/processes/solutions developed
- b) Innovative green technologies/processes/solutions applied (new to the enterprise)
- c) Green products or services commercialized (new to the market)

At least one of these indicators must be selected in the template "Expected outcomes of the implementation of the project".

All projects on Green Industry Innovation must directly contribute to the following outcome indicators:

- a) Estimated annual growth in turnover
- b) Estimated annual growth in net operational profit

Both of these outcome indicators must be chosen in the "Expected Outcomes Form". In addition, optional indicators like "jobs created" can be chosen.

In addition, projects aiming at applying innovative green technologies/processes/solutions are expected to contribute to at least one of the following environmental indicators:

- a) Estimated annual decrease of CO2 emissions/equivalents
- b) Estimated annual decrease of other emissions
- c) Estimated annual collection of waste from production and operational processes for re-use or recycling
- d) Estimated annual decrease in energy consumption
- e) Estimated annual re-use of processed waste for other operational processes
- f) Estimated annual reduction of fuel consumption

Blue Growth – eligible activities

- 1. Development and investment in coastal and maritime tourism
- 2. Development and investment in blue bio technology
- 3. Development and investment in sea bed mining resources
- 4. Development of innovative solutions related to marine litter and waste
- 5. Development of innovative technologies for water supply, including desalination.

In addition, projects on Blue Growth must contribute directly to one or more of these output indicators:

- a) Blue technologies/processes/solutions developed
- b) Blue technologies/processes/solutions applied (new to the enterprise)
- c) Blue products or services commercialized (new to the market)





At least one of these indicators must be selected in the "Expected Outcomes Form"

All projects on Blue Growth must directly contribute to the following outcome indicators:

- a) Estimated annual growth in turnover
- b) Estimated annual growth in net operational profit

Both of these outcome indicators must be chosen in the "Expected Outcomes Form". In addition, optional indicators like "jobs created" can be chosen.

ICT – eligible activities

- 1. Development of ICT products/processes/solutions
- 2. Development of products/processes/solutions using ICT components

In addition, projects on ICT must contribute directly to one or more of these output indicators:

- a) ICT technologies/processes/solutions developed
- b) ICT technologies/processes/solutions applied (new to the enterprise)
- c) ICT products or services commercialized (new to the market)
- d) Jobs created At least one of these indicators must be selected in the "Expected Outcomes Form"

All projects on ICT must directly contribute to the following outcome indicators:

- a) Estimated annual growth in turnover
- b) Estimated annual growth in net operational profit

IMPORTANT NOTE: Under the current call will be supported development activities corresponding to at least TRL 5³. Additionally, the development activities shall be envisaged to reach TRL 8 at the end of the project implementation.

1.3 Minimum and Maximum Grant Amount for each Project

The minimum amount of grant assistance applied for shall be EUR 10,000.

The maximum amount of grant assistance applied for shall be EUR 200,000.

1.4 Grant rates and co-financing

³ For more information no Technology Readiness Levels please refer to European Association of Research and Technology Organisations (EARTO) <u>Recommendations from April 2014.</u> TRL 5: Technology validated in relevant environment; - TRL 6: Technology pilot demonstrated in relevant environment; - TRL 7: System prototype demonstration in operational environment; - TRL 8: System complete and qualified.





Grants to all projects may be up to 85% of total eligible expenditure of the project. The financial contribution from this Programme shall be determined on a case-by-case basis, taking all relevant factors into account. The project grant rate will be determined based on the applicable provisions of Commission Regulation 651/20144 declaring certain categories of aid as compatible with the Internal Market in application of Articles 107 and 108 of the Treaty on the Functioning of the EU, as amended by Commission Regulation 2017/1084.

The Project Promoter shall provide or obtain the remaining co-financing in the form of cash (own resources or bank loan). The Project Partner, if applicable, may also provide co-financing. All eligible expenditures of a project can form the basis of the required co-financing. In-kind contribution is not accepted as co-financing. The applicable rules on public procurement and on state aid, procedural and substantive, shall be complied with.

The applicant should provide reasoning on how the envisaged project activities and the corresponding costs fulfil the criteria for each of the relevant state aid categories.

For this call the following categories will be applicable and relevant for Applicants:

• Aid for start-ups, Article 22⁴. Support for projects under this call shall take the form of grants – maximum 85% grant rate

The following category will be applied and granted for project activities performed by Project Partners in case they contribute in the project co-financing and if the results of the project implementation benefits both applicant and partner:

• Aid for Research and Development and Innovation, Article 25 Experimental development (TRL 5-8) maximum 60% grant rate

Exceptionally, financial support will be awarded as *de minimis* support in line with the Commission Regulation (EC) No 1407/2013 (max. EUR 200,000 over three fiscal years) with a maximum grant rate of 85%.

1.5 Eligible expenditures

IMPORTANT: The assessment of the eligible expenditures for a specific project will be made based on the applicable state aid legal basis. However, in cases where eligibility provisions in the State aid legislation are more extensive than the detailed eligibility provisions below, the text of the Call will prevail.

1.5.1 First and final dates for eligibility of expenditure

⁴ GBER Article 22 in accordance with para 3, letter (c) –https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32014R0651&from=EN





Costs within projects may be eligible from the date on which the grant is awarded or at a later date set in the Project Contract. The Project Contract shall set the final date of eligibility of costs, which shall be no later than **31 October 2023**. Costs incurred after that final date are not eligible.

1.5.2 General principles of eligibility

Eligible expenditures of projects are those actually incurred by the project promoter or the project partner, which meet the following criteria:

- a. they are incurred between the first and final dates of eligibility of a project as specified in the Project Contract;
- b. they are connected with the subject of the project contract and they are indicated in the detailed budget of the project,
- c. they are proportionate and necessary for the implementation of the project;
- d. they are used for the sole purpose of achieving the objective of the project and its expected outcome(s), in a manner consistent with the principles of economy, efficiency and effectiveness,
- e. they are identifiable and verifiable, in particular through being recorded in the accounting records of the Project Promoter and determined according to the applicable accounting standards and generally accepted accounting principles; and
- f. they comply with the requirements of applicable tax and social legislation.

Expenditures are considered to have been incurred when the cost has been invoiced, paid and the subject matter delivered (in case of goods) or performed (in case of services and works). Exceptionally, costs in respect of which an invoice has been issued in the final month of eligibility are also deemed to be incurred within the dates of eligibility if the costs are paid within 30 days of the final date of eligibility. Overheads and depreciation of equipment are considered to have been incurred when they are recorded on the accounts of the Project Promoter.

1.5.3 Detailed eligibility provisions

1.5.3.1 - Eligible direct expenditures

The eligible direct expenditures for a project are those expenditures which are identified by the project promoter and/or the project partner, in accordance with their accounting principles and usual internal rules, as specific expenditures directly linked to the implementation of the project and which can therefore be booked to it directly. The following direct expenditures are eligible provided that they satisfy the criteria set out in Article 1.5.2.

a) the cost of staff assigned to the project, comprising actual salaries plus social security charges and other statutory costs included in the remuneration, provided that this corresponds to the project promoter's and project partner's usual policy on remuneration;





as an alternative, unit costs (hourly rates) can be set in accordance with the rules for application of corresponding scales of unit costs applied under schemes for grants funded entirely by EU and/or Romania for the Partner, or Norway, Iceland and Lichtenstein for the Donor Partner, for similar types of project and entities involved;

- b) the remuneration costs for the owners of the start-ups not receiving remuneration under a labor contract with the Promoter, including for R&D activities, comprising actual salaries plus social security charges and other statutory costs included in the remuneration are limited to the hourly rate of EUR 25 for the exact number of working hours that will be dedicated to the project;
- c) travel and subsistence allowances for staff and volunteers taking part in the project, provided that they are in line with the project promoter's and project partner's usual practices on travel costs. However, business class travels are normally not eligible;
- d) purchase of new equipment, provided that it is depreciated in accordance with generally accepted accounting principles. For projects other than investment projects, only the portion of the depreciation corresponding to the duration of the project and the rate of actual use for the purposes of the project may be taken into account. Cost for secondhand equipment will only be eligible if they are duly justified in the application and explicitly stated in the Project Contract
- e) costs of consumables and supplies, provided that they are identifiable and assigned to the project;
- f) costs arising directly from requirements imposed by the project contract (e.g. dissemination of information, specific evaluation of the project, audits, translations, reproduction), including the costs of any financial services.
- g) Costs of intangible assets, related to copyright, patents, licenses and industrial design rights, provided that they are identifiable and assigned to the project;
- h) Cost for consultancy services (Costs related to mentoring services, envisaged to support the development of the particular business idea implemented through the project; Costs related to the participation in fairs reinforcing the commercialization process of new products/ services implemented in the project frameworks; Costs for Legal services; Costs for trainings aimed at certification related to implementation of the project, etc.)

Where the entire purchase price of equipment is eligible in accordance with point (c) of paragraph 1, the project promoter shall:

- a) keep the equipment in its ownership for a period of at least five years following the completion of the project and continues to use the equipment for the benefit of the overall objectives of the project for the same period;
- keep the equipment properly insured against losses such as fire, theft or other normally insurable incidents both during project implementation and for at least five years following the completion of the project; and





c) set aside appropriate resources for the maintenance of the equipment for at least five years following the completion of the project.

The specific means for the implementation of this obligation shall be specified in the project contract.

1.5.3.2 - Eligible indirect costs in projects (overheads)

Indirect costs are all eligible costs that cannot be identified by the project promoter and/or the project partner as being directly attributed to the project but which can be identified and justified by its accounting system as being incurred in direct relationship with the eligible direct costs attributed to the project. They may not include any eligible direct costs. Indirect costs of the project shall represent a fair apportionment of the overall overheads of the project promoter or the project partner. The method of the indirect costs and its maximum amount shall be determined in the Project Contract. A project promoter and project partners will use a flat rate of up to 15% of direct eligible staff costs.

1.5.3.3 - Excluded costs

The following costs shall not be considered eligible:

- a) interest on debt, debt service charges and late payment charges;
- b) charges for financial transactions and other purely financial costs, except costs related to accounts and financial services imposed by the project contract;
- c) provisions for losses or potential future liabilities;
- d) exchange losses;
- e) recoverable VAT;
- f) costs that are covered by other sources;
- g) fines, penalties and costs of litigation, except where litigation is an integral and necessary component for achieving the outcomes of the project;
- h) excessive or reckless expenditure; For the purpose of this call the following costs are excluded:
- i) already owed debts and credits to third parties;
- i) any other costs incurred before signing the Project Contract;
- k) operational expenses (office rents, salaries for routine company operations, etc.);
- I) equipment used for purely administrative needs, not directly related with any R&D activities or with the achievement of the project objectives (PCs, mobile phones, office furniture, cars, etc.)

2. Assessment of projects and selection procedure





Innovation Norway will review all applications received within the deadline set out in the Call for Project Proposals for compliance with administrative and eligibility criteria. In the case of applications not complying with the administrative and eligibility criteria Innovation Norway may contact the Applicant to clarify the information provided or request the provision of additional information.

Applicants whose applications are rejected at this stage shall be informed in writing and will have two weeks to appeal that decision to Innovation Norway.

Applications meeting the administrative and eligibility criteria shall be subject to a further assessment against selection criteria organised by Innovation Norway. Innovation Norway may use external experts in the assessment process.

The result of the expert assessment shall be a ranking list that forms the basis of discussion within the Fund Operator's Selection Committee. The Selection Committee will make the final decision to reject or approve the applications.

After the selection procedure is complete, information of the results and the decision on the award of grants will be communicated to the Applicants and published online.

2.1 Selection criteria and award

Project applications will be assessed based on a set of technical and financial selection criteria. The said criteria are based on the results that the Programme seeks to achieve. The objectives and principles of good governance and good business practice, sustainable development and gender equality, are cross-cutting issues that shall be considered as part of the assessment process.

For the full list of criteria, including on the weighting of criteria see essential reading **Project Assessment Criteria and Methodology**).

Shortlisted applicants will be invited for an interview.

The financial and technical assessment criteria presented in the Project Assessment Criteria and Methodology will be scored on a scale from 0 (zero) to 6 (six) points, where 0 is the lowest (a criterion is not fulfilled at all, but the project could still be considered for funding) and 6 is the highest score. The scoring will constitute the basis for an assessment profile and will be used to rank the projects. Each of the assessment criteria may be a critical success factor, i.e. a weak score within one criterion can jeopardize the success of the whole project application and lead to the rejection of the application without further in-depth assessment of other criteria.

The result of the experts' assessment shall be a ranked list that forms the basis for the discussion of the Fund Operator's Selection Committee. In accordance with the provided Methodology and based on a Structured Interview with the shortlisted applicants. Then the Selection Committee





will make the decision to reject or approve the applications and decide on the ranking of approved applications. Prior to the Fund Operator's final decision, FMO, the Programme Partner(s) and the National Focal Point will be provided with the ranked list and reasonable time to give their input to the Fund Operator.

In case of decision to approve the application, the Applicant will first be informed about the decision via e-mail. Thereafter, the Applicant will receive a Project Contract containing the Grant Offer Letter, contractual conditions, approved project budget, maximum grant rate and amount, expected outcomes from the implemented project, Project Implementation Plan and Disbursement Plan. Specific issues may be subject to further formalisation in the Special Conditions of the Grant Offer Letter.

2.2 The project contract

In the case of a positive decision, a Project Contract shall be concluded between Innovation Norway and the Project Promoter.

The Project Contract will include relevant Special Conditions including certain milestones for the project implementation triggering next phases of the project implementation, the Standard terms and Conditions on EEA/Norway Grants programmes operated by Innovation Norway, the agreed Project Implementation Plan, the agreed activity based Budget and the agreed Disbursement Plan. These documents shall set out the terms and conditions of the grant assistance, as well as the roles and responsibilities of the Parties.

Prior to the signing of the Project Contract, the Project Protomer has to submit a binding confirmation of the co-financing of the project to Innovation Norway. The Grant Offer letter will set a deadline for submitting such a confirmation. If the deadline is not met, the Grant Offer is considered to be withdrawn, unless a prolongation of the deadline is granted by Innovation Norway in writing.

The Project Contract sets out the terms and conditions of grant assistance as well as the roles and responsibilities of the parties. The project contract shall contain, as a minimum, provisions on the following:

- a) obligations regarding reporting that enable the Fund Operator to comply with its reporting obligations to FMO and the National Focal Point;
- b) the project grant rate and maximum amount of the project grant in Euro;
- c) the list of eligible expenditures;
- d) the method of calculating indirect costs and their maximum amount;
- e) the first and final dates of eligibility of expenditures;
- f) requirements for the submission of proof of expenditure;





- g) provision on modifications of the project;
- h) provisions that ensure timely access for the purposes of monitoring, audits and evaluations;
- i) provisions that ensure that obligations regarding information and communication are complied with;
- j) the right of the Fund Operator to suspend payments, make financial corrections and request reimbursement from the project promoter in case decision on such actions is taken by the FMO and/or the Fund Operator;
- k) resolution of disputes and jurisdiction;
- I) waiver of responsibility of EFTA, its secretariat, including the FMO, its officials or employees;;
- m) a detailed budget;
- n) provisions on equipment for which the entire purchase price is eligible, in compliance with section 1.5.3.1 Eligible direct expenditures;
- o) provisions regarding the situation of changing the Fund Operator;
- p) a reference to partnership agreements or letters of intent, if relevant; and
- q) provisions that ensure that obligations regarding record keeping are complied with.

The obligations of the Project Promoter under the project contract shall be valid and enforceable under the law applicable to the Project Contract.

The grant will be subject to the acceptance of the Standard Terms and Conditions of the EEA and Norway Grants programmes operated by Innovation Norway and the Special Conditions of the Project Contract.

3. Implementation of projects

All provisions and requirements related to the implementation of projects are set out in the Standard terms and Conditions, published together with this call.

4. Payment flows

Grant assistance shall be given as reimbursements of already incurred documented costs according to an agreed Disbursement Plan (see template for Disbursement Plan and Essential Readings: Standard Terms and Conditions).

The Project Promoter has the opportunity to apply for an advance payment in line with Programme requirements.

The advance payment (up to 20% of the project grant) shall be paid following the signature of the project contract and in accordance with the provisions stated therein, within one month of the submission of a request by the Project Promoter. Subsequent payments (up to 80% of the





project grant) shall be paid following the approval of project interim reports and no later than one month from the date of approval. The final payment, if applicable, will be paid following approval of the final report and no later than one month from the date of its approval.

The approval of project interim and final reports shall take place within three months from the submission of the required information.

Commitments and payments will be carried out in Euro (\in). Payment claims (incl. advance payment) forwarded from the Project Promoter to Innovation Norway shall be in Euro (\in).

5. Procedure for Submission of Application

Only electronic applications submitted via Innovation Norway's Application Portal, in English, will be accepted. The application form must be accompanied by the mandatory attachments which are listed in Annex II of the present call text.

The electronic applications and templates for the mandatory attachments are available on Innovation Norway's https://www.innovasjonnorge.no/en/start-page/eea-norway-grants/.

Project applications will be submitted via an application portal which can be accessed through the above-mentioned website.

6. Queries

Questions or further need for clarifications shall be sent in writing in English to the programme email address RO.Innovation@innovationnorway.no . Queries will normally be replied to within 3-5 working days.

A Frequently Asked Questions section (FAQ) will be published on the dedicated Innovation Norway's website based on questions received from potential applicants and partners. The FAQ will be updated on a regular basis.

More background information about the EEA and Norwegian Financial Mechanisms is available at: www.eeagrants.org.





ANNEX I – List of Mandatory Documents

- 1. Expected outcomes and Outputs of the implementation of the project;
- 2. Detailed Activity Based Budget in excel format;
- 3. Disbursement Plan;
- 4. Project Implementation Plan;
- 5. Procurement Plan;
- 6. Letter of Commitment;
- 7. Draft Partnership Agreement (if relevant);
- 8. CVs of the project management team;
- 9. Self-declaration regarding clean tax and criminal record of the Applicant (and Partner(s) if relevant) and of the legal representative(s);
- 10. Communication Plan;
- 11. Relevant Registration Certificates and statutory documents; Applicants: certificate of status ('certificat constatator') issued by the Romanian Trade Register Office (which should include extensive information about enterprise's up to date status)

Partners: - Relevant registration certificate (or similar), issued by the competent authority in the Donor State/Beneficiary State;

12. Certified annual accounts of the Applicant for 2018, 2019 and 2020, bearing the Applicant's signature (electronic or handwritten) and fiscal authority registration number (index).

ANNEX II – Essential Readings

Please find below the list of documents which are relevant for the present Call and are available on our webpage https://www.innovasjonnorge.no/en/start-page/eea-norway-grants/fundingoptions/:

- 1. Standard Terms and Conditions
- 2. Project Assessment Criteria and Methodology
- 3. Guidelines on Cross-Cutting Issues
- 4. Communication Guidelines
- 5. Glossary of Terms
- 6. Guideline for Detailed Budget and Financial Forecast
- 7. FAQ Business Programme all countries
- 8. Top Most Common Mistakes